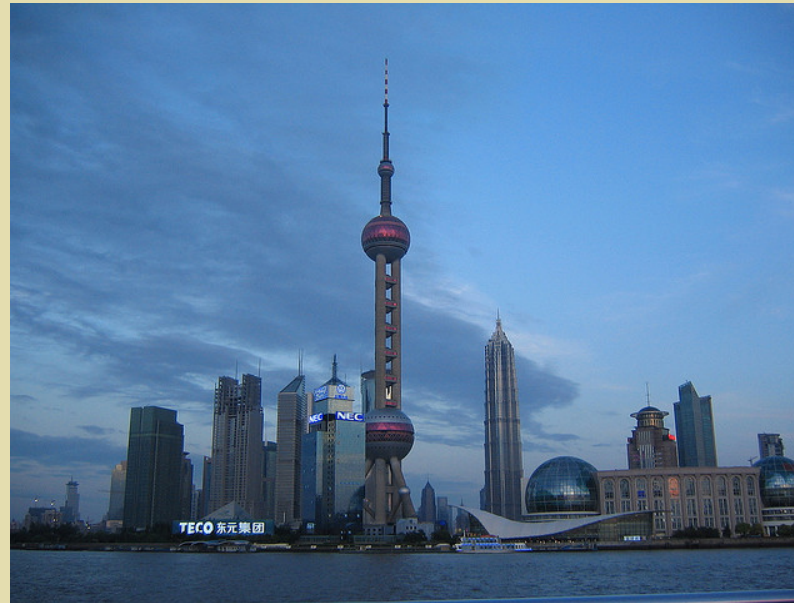


Comment on Papers



Shanghai Forum

Shanghai, China

May 25, 2013

Steve Kelman

Weatherhead Professor of Public Management

Harvard University

John F. Kennedy School of Government

OFTEN, THESE ARE CONTRACTS!

**SO WHAT WE KNOW ABOUT
CONTRACTING IS HELPFUL HERE**



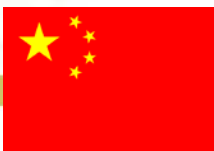
FOR BETTER/CHEAPER SERVICE PROVISION THAN GOVERNMENT:

- **PRESENCE OF COMPETITION**
- **PERFORMANCE MEASURES**
- **LENGTH OF CONTRACT/CHANGES**
- **NON-PROFITS VS. FOR-PROFITS?**



IF YOU ARE JUST TRYING TO EXTEND THE ABILITY TO PROVIDE A SERVICE BEYOND WHAT THE GOVERNMENT IS ABLE TO PROVIDE, THESE ISSUES MAY BE SOMEWHAT LESS IMPORTANT.

BUT YOU DO NEED TO ASK WHY DOESN'T GOVERNMENT JUST EXTEND ITS OWN CAPACITY.



COLLABORATIVE GOVERNANCE (DONAHUE AND ZECKHAUSER)

- ADDS MORE OF DECISION-MAKING
ROLE FOR PRIVATE PARTIES –
CENTRAL PARK CONSERVANCY
- DEMOCRATIC GOVERNANCE/
STATE AUTHORITY



Thank you.

